Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Factors Influencing IKEA Purchase Decisions in Malaysia: Analysis Pricing, Convenience, Consumer Experience, and Loyalty

Kok Ban Teoh¹, Yee Huei Lok², Carol Lew³, Yen Ru Lew³, Sing Lu Leong³, Haoran Li³, Jihan Li³, Anees Jane Ali³, Daisy Mui Hung Kee³

ViTrox College¹

746, Persiaran Cassia Selatan 3, 14110 Batu Kawan, Pulau Pinang. Universiti Utara Malaysia²

> Sintok, 06010 Bukit Kayu Hitam, Kedah Universiti Sains Malaysia³

Jalan Sungai Dua, 11800 Minden, Pulau Pinang, Malaysia.

Correspondence Email: llewcarol03@gmail.com

ORCID ID: 0009-0004-8626-3000 ARTICLE INFORMATION Filled by editor

Publication information

ABSTRACT

Research article

HOW TO CITE

Leong, S. L., Li, H., Li, J., A. J., & Kee, D. research analyzes how IKEA's affordable M. H. (2024). Factors Influencing IKEA pricing strategy enhances accessibility and Purchase Decisions in Malaysia: Pricing, consumer satisfaction. Convenience is Convenience, Consumer Experience, and examined through features like online Loyalty. Advances in Global Economics ordering with pick-up points and welland Business Journal, 6(1), 37-77

https://doi.org/10.51748/agebj.v6i1.103

Published by JICP



This is an open-access article.

License: Attribution-Noncommercial-Share

Alike (CC BY-NC-SA)

Received: 16 May 2025 Accepted: 17 May 2025 Published: 20 June 2025

This study investigates the factors influencing IKEA purchase decisions in Malaysia, focusing on pricing, convenience, Teoh, K. B., Lok, Y. H., Lew, C., Lew, Y. L., consumer experience, and loyalty. The designed store layouts, which reduce consumer effort and time. The study also explores the impact of IKEA's digital platform, which allows free membership registration, providing benefits such as Copyright @ 2025 owned by Author(s), vouchers and exclusive gifts to foster consumer loyalty. Feedback collection the website contributes through continuous improvement in consumer experience. This research offers insights into the effectiveness of these strategies and their role in shaping purchase decisions in Malaysia. Findings contribute to a deeper understanding of consumer behavior and provide actionable recommendations for enhancing retail strategies in the furniture industry.

> **Keywords:** Pricing, Convenience, Experience, Loyalty Consumer and Consumer Behavior

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

INTRODUCTION

IKEA's success as the world's leading home furnishing retailer depends not only on high-quality products but also closely related to its unique sales strategy. IKEA has established itself as a standard in the home furnishings sector thanks to its distinctive business strategy, product creation, and effective supply-chain administration (Singh et al., 2021). The IKEA concept began in the 1950s when the company used a combination of catalog marketing and showrooms where IKEA products could be seen and interacted with by customers. The three primary attributes of IKEA are affordability, standard, and usefulness. IKEA started sourcing from overseas manufacturers in Eastern Europe as a result of the supplier issues. This idea was expanded upon in the 1960s with the introduction of the warehousing approach. In Stockholm, IKEA created a sizable shop where consumers could choose items directly from the racks. Moreover, the capacity issue has been transformed by IKEA into a new method of product delivery to consumers (Kling & Goteman, 2003).

Since its inception, IKEA has challenged the traditional way of operating in the retail industry. It has successfully opened hundreds of stores around the world and gained a firm foothold in the global market. IKEA emerged as the leading mass retailer of home furnishings worldwide after 2008 and operates 433 major shops in 52 countries and regions as of 2019. Over the previous 20 years, IKEA's yearly revenue has increased steadily and revenue reached more than 45 billion euros in 2024 (Statista, 2024). Additionally, it has become more challenging for enterprises to operate overseas due to growing competition from new entrants, particularly in emerging countries (Business Bliss Consultants FZE, 2024). Meanwhile, IKEA continues to explore product innovation, supply chain optimization, and customer experience enhancement. This reflects IKEA's adaptability and insight into the rapidly changing global economic environment. Due to its excellent business performance and sustainable corporate strategy, we have chosen IKEA as the subject of this case study.

Currently, most of the research on IKEA focuses on its global marketing strategy and success, but fewer in-depth studies have been conducted specifically on the Malaysian market. IKEA has been active overseas since it entered Switzerland in 1973 and is expanding in many markets, but the company has only entered the Asian market in the last decade (Burt et al., 2011). Malaysia has long been a pivotal player in Southeast Asia's regional trade. As a founding member of ASEAN, it is essential to promote regional growth and economic cooperation. Numerous advantages make it an increasingly attractive hub for trade and investment. The country's own trade volumes are at record levels: total trade from January to July 2024 increased by 10% to a record RM1.65 trillion (US\$377 billion), with both exports and imports increasing. Its appeal to retail furniture businesses and investors is more pronounced than ever (HSBC Commercial Banking, 2024).

Existing literature focuses on IKEA's pricing strategy and consumer satisfaction, however, there is a lack of research on convenience innovation, loyalty cultivation on digital platforms, and continuous optimization of consumer experience implemented by IKEA in the Malaysian market. Among them, the brand's insistence on convenient innovation is conducive to meeting consumer demand, enhancing core competitiveness, and promoting scale efficiency (Singh et al., 2021). Cultivating consumer loyalty is conducive to cultivating consumer loyalty to improve brand reputation, facilitating marketing, and stabilizing the brand's anti-risk ability. Continuous optimization of the consumer experience can improve customer engagement and enhance brand image and word of mouth. This study aims to explore how these factors affect the purchasing decisions among Malaysian consumers.

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Research Objectives

There are four research objectives for this research which are:

- 1. To establish the relationship between pricing and purchase decisions.
- 2. To determine the relationship between convenience and purchase decisions.
- 3. To investigate the relationship between consumer experience and purchase decisions.
- 4. To examine the relationship between consumer loyalty and purchase decisions.

This study focuses on the following issues:

IKEA has developed a comprehensive pricing strategy and perceived value pricing is a core component of IKEA's strategy (Singh et al., 2021). IKEA offers well-designed, high-quality furniture at affordable prices, creating a sense of value among customers. This approach allows IKEA to meet the needs of a variety of customer segments, including rice-sensitive households, early-career professionals, and students (Osum, 2024). Through an in-depth analysis of how these strategies affect Malaysian consumers' purchasing behaviors in practice, this study aims to help retailers better understand the motivations behind consumers' decisions. Moreover, our research in analyzing pricing strategies, innovative conveniences, enhancing interactions with consumers, and improving its loyalty programs can help better cater to the specific needs of Malaysia's consumers (Sin et al., 2021). It also provides valuable references and actionable recommendations for other furniture retailers to develop marketing and retail strategies to improve customer experience and competitiveness in the marketplace.

LITERATURE REVIEW

A literature review is an overview and evaluation of a collection of works on a particular subject (Knopf, 2006). Generally, a literature review entails a methodical strategy for gathering and merging previous research findings (Snyder, 2019). In addition to addressing more general and abstract topics, literature reviews can also engage in further theory development based on past events without running the risk of exploiting the chance, bolstering support for a null-hypothesis conclusion, while better recognizing and leveraging diverse methodologies (Baumeister & Leary, 1997). Therefore, the literature review in this research will further explore the relationship between IKEA consumer decisions in Malaysia which serves as the dependent variable with pricing, convenience, consumer experience, and consumer loyalty which serves as the independent variables.

Definition of Purchase Decisions

An individual's attitude toward purchasing or using a product or service that has been proven to meet their needs and they are willing to assume any associated risks are what constitute a buying decision (Kotler & Armstrong, 2008; Pandey et al., 2021). Purchase decisions refer to the steps that consumers undertake to determine whether need or not to buy an item after recognizing the need. Consumers usually go through a process that starts with identifying a need or issue they wish to solve before making a purchase decision. Consumers will consult a variety of sources, which include peer evaluations, social networking sites, internet searches, and referrals from family and friends before making the decisions. They can access various items and their suitability for their needs with the aid of these sources. The purchase decisions will be the last step in this process, where customers select the item consumers think would fit them the best (Salsify, 2024). Consumer decision processes are defined as a collection of motivations, a number of different approaches, and decision-makers who match the motivations with the options (Stankevich, 2017). The researcher has to use the Theory of Buyer Behavior to investigate consumer decisions. This theory describes how consumer behavior changes

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

from time to time, with a particular emphasis on brand selection. Therefore, this study aims to examine how pricing, convenience, consumer experience, and customer loyalty influence IKEA consumers' purchase decisions in Malaysia and to observe how these variables impact the overall decision-making process.

The Relationship Between Pricing and Purchase Decisions

Pricing is defined as the process of determining what a company will receive in exchange for its product or service (Kotler, P., & Keller, K. L., 2016). The authors emphasize that pricing plays a critical role in influencing purchase decisions, as it directly affects the perceived value of a product or service and its affordability to the target market. Pricing is a critical factor influencing consumer purchase decisions, as it reflects both the monetary cost and perceived value of a product or service (Zeithaml, 1988). The author explains that pricing significantly influences purchase decisions by shaping consumers' perceptions of value, where value is defined as the trade-off between the perceived benefits of a product or service and its cost. The relationship between pricing and purchase decisions is shaped by price elasticity, which measures consumer responsiveness to price changes. For instance, when prices decrease, the demand for elastic goods like consumer electronics tends to increase, boosting sales (Müller, 2024). Strategic pricers focus on understanding what the product is worth to the customer and clearly communicating this value to justify the price. However, for inelastic goods like essential commodities, price changes have minimal impact on purchase decisions (Hegde et al., 2023). Income level plays a significant role in influencing consumer purchase decisions, as it directly affects the financial resources available for spending (Kumar & Kashyap, 2018). Consumers with lower income levels are generally more price-sensitive and prioritize affordability over luxury or premium features when making purchase decisions (Grewal et al., 1998). These perceptions significantly affect behavioral intentions, such as the likelihood of purchase. Pricing strategies that enhance perceived value through clear comparison points can motivate purchase decisions by fostering a sense of a better deal or higher value for money. Research has shown that as income rises, so does the likelihood of purchasing high-quality or luxury goods, while those with lower income may focus on practicality and functionality over brand (Chandon et al., 2000). This article explored through the lens of sales promotion benefits. The study highlights that pricing strategies, particularly in the form of monetary and non-monetary sales promotions, influence consumer decisions by delivering a mix of utilitarian benefits like savings, quality, and shopping convenience, and hedonic benefits such as entertainment and self-expression. These benefits directly impact the perceived value of a purchase, guiding consumers in deciding whether or not to buy a product. For example, IKEA's pricing strategy plays a crucial role in influencing consumer purchase decisions by balancing affordability with perceived value. The company's focus on cost-effective pricing allows it to attract a broad range of customers, particularly middle-income, pricesensitive consumers. The price-quality relationship is emphasized through IKEA's ability to offer durable and trendy products at competitive prices, thus appealing to consumers looking for value without compromising on quality (Nagle & Müller, 2017).

H1: Pricing is positively related to IKEA purchase decisions in Malaysia. The Relationship Between Convenience and Purchase Decisions

Convenience refers to the preferences of the buyer during the purchasing process and consumers typically desire to spend less time and effort on purchasing goods or services (Thao, 2020). Consumers are more inclined to invest less energy and time while making purchases as they have less time available. In this fast-paced environment, fastness and convenience are the primary factors influencing customers' purchase decisions. The operation time, the convenient location, and online shopping can significantly cut down on the amount of time spent at retail establishments. Time is more valuable than ever. Consumers are more likely to spend their time on other activities and cut down the time

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

of shopping when related to time management. As a result, the demands of consumers for convenience have increased (Kumar & Kashyap, 2012). Customers' emphasis on convenience has driven businesses to revamp retail management systems and highlight the effectiveness of the services offered. Moreover, retailers also must be able to concentrate on the growth of mobile applications and how they have influenced and shaped consumers' perceptions of time and effort (Duarte et al., 2018). Based on prior research, it has shown the strength of the relationship which also refers to the correlation coefficient between convenience and purchase decisions is 0.630. It was evidence to prove that these two variables have a strong relationship. Their significant relationships are also proved by the correlation coefficient which is 0.630 is greater than the R value which is 0.1996 (Khoirunnisa et al., 2023). Therefore, it has been proven that there are relationships between convenience and purchase decisions for IKEA. For example, IKEA Malaysia cuts down on the amount of time consumers must spend shopping by providing online buying choices and well-organized store layouts. They will be more likely to select IKEA for purchases because of its ability to meet their efficiency needs. Hence, this research aims to study how the convenience IKEA has provided to consumers will affect IKEA consumers' purchase decisions in Malaysia. Consequently, the following hypothesis is established:

H2: Convenience is positively related to IKEA purchase decisions in Malaysia.

The Relationship Between Consumer Experience and Purchase Decisions

A consumer's experience is the outcome of a sequence of connections that elicit a response from the consumer and an item, business, or organizational component. The consumer must participate in this highly individualized experience on a variety of levels. including intellectual, emotional, sensory, physical, and spiritual (Gentile et al., 2007). Consumer experience includes five strategic experience modules or different types of experiences. They are sensory experiences including visual, auditory, tactile, taste, and smell, emotional experiences including inner feelings and emotions, creative cognitive experiences including thinking and conscious processes, physical experience, behavior and lifestyle including product attributes or consumption attributes, and social identity experiences results related to reference groups or culture (Schmitt, 1999). It is believed that when marketers integrate these five experiences, a holistic experience will be created (Schmitt, 2011). Research shows that memorable and satisfying shopping experiences build consumer engagement and increase the likelihood of purchases and repeat visits (Pine & Gilmore, 2013). A positive consumer experience significantly influences purchase decisions, as it fosters trust, satisfaction, and emotional connection, which are critical factors in driving customer loyalty and repeat purchases (Grewal et al., 2009). According to research, a 5% improvement in consumer retention rates can result in a 25% to 95% increase in revenues indicating a direct correlation between satisfied consumer experiences and purchase decisions (Gallo, 2014). For example, IKEA Malaysia creates a more positive shopping experience by improving store layout, customer service, and atmosphere to enhance in-store and online experiences. Memorable and enjoyable shopping experiences can lead to higher satisfaction, which in turn increases purchase frequency and consumer retention. Therefore, the purpose of this study is to investigate how customer experience at IKEA Malaysia influences consumers' purchasing decisions. the following hypothesis is proposed:

H3: Consumer experience is positively related to IKEA purchase decisions in Malaysia.

The Relationship Between Consumer Loyalty and Purchase Decisions

The tendency and desire of consumers to continuously choose a particular company's services is known as consumer loyalty (Freedman, 2024). Customer loyalty is the term

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

used to describe a consumer's sustained preference for a specific company, good, or service throughout time. This is frequently shown by repeat purchases and positive feedback (Kee et al., 2021). Loyalty arises from customer satisfaction, trust, emotional connection, and perceived value. Loyal consumers are less likely to switch to competitors and may even tolerate higher prices or occasional service lapses (Kotler, P., & Keller, K. L., 2016). The term "consumer loyalty" refers to consumers who "desire to buy a product or service again and will not buy anything else." At another level, the authors argue that consumers will pursue this goal "desperately and at any cost." The latter scenario defines the goal of loyalty (Oliver, 1999). Customer loyalty is defined as the degree to which a person's attitude and repeat business. The relationship is seen as mediated by social norms and situational factors. Cognitive, affective, and constructive antecedents of relative attitude are identified as contributing to loyalty, along with motivational, perceptual, and behavioral consequences (Dick & Basu, 1994). "Loyalty is posited to mediate the relationship between brand trust and brand performance by enhancing consumers' commitment to repurchase a brand and their willingness to pay premium prices, which ultimately contributes to sustained brand performance" (Chaudhuri & Holbrook, 2001). This highlights the critical role of loyalty in influencing consumer purchasing decisions and driving long-term business success. Loyalty is a powerful factor in retaining customers and influencing purchase decisions. Repeat business and brand referrals are more likely to come from loyal customers, even in competitive or challenging conditions (Oliver, 1999). Previous studies have found that loyal customers are responsible for 65-70% of sales in most businesses. According to Bain & Company, just a 5% increase in consumer retention rates can result in a 25% to 95% boost in earnings, highlighting the financial importance of loyalty. According to Nielson's research, 84% of customers place more trust in word-of-mouth recommendations than in any other type of advertising. Advocates for the brand are more likely to be loyal customers, thereby influencing the purchasing decisions of others (Gallo, 2014). For example, IKEA Malaysia builds loyalty through targeted loyalty programs, personalized offers, and post-purchase engagement will encourage repeat purchases. Loyal consumers are more inclined to recommend the brand to others and are less sensitive to small price fluctuations, which draws in potential consumers. The purpose of this study is to investigate how consumer loyalty affects IKEA Malaysia consumers' purchase decisions. Thus, the following hypothesis is proposed:

H4: Consumer loyalty is positively related to IKEA purchase decisions in Malaysia.

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

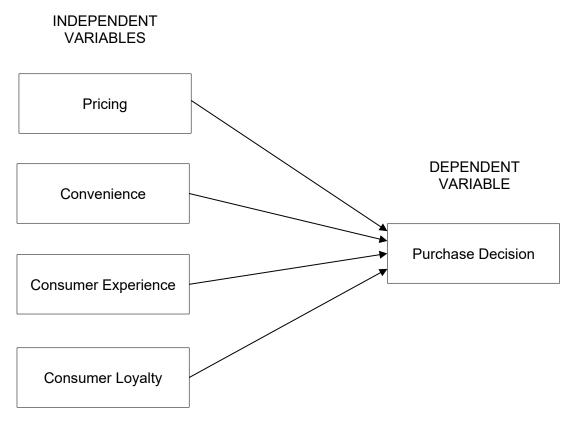
https://www.agebj.org/index.php/agebj/index

Summary of Literature Review

In conclusion, the following are some of the theories that the authors have created and incorporated into their study model:

- H1: Pricing is positively related to IKEA purchase decisions in Malaysia.
- H2: Convenience is positively related to IKEA purchase decisions in Malaysia.
- H3: Consumer experience is positively related to IKEA purchase decisions in Malaysia.
- H4: Consumer loyalty is positively related to IKEA purchase decisions in Malaysia.

Figure 1. The Research Model



RESEARCH METHOD

This study adopts a quantitative approach to explore the key factors that influence IKEA consumer decisions in Malaysia. Quantitative research study helps to determine the study's conclusions by gathering numerical information that needs to be assessed (Albers, 2017). Quantitative data was collected via a structured questionnaire to test these hypotheses and analyze relationships between variables. Data was collected from respondents using a questionnaire distributed via Google Forms on various platforms such as Whatsapp, Telegram, Instagram, and Facebook. It is more convenient for the respondents to respond as the majority of research concentrates on the fundamental requirement of access, frequently taking into account how convenient it is to have it at home (Robinson et al., 2003; Lee et al., 2024).

The study also employs convenience sampling. Convenience sampling is one of the non-probability sampling strategies that chooses respondents from the intended audience who are accessible and willing to participate (Golzar et al., 2022). This method was chosen due to its practicality and efficiency in collecting data within a limited timeframe and resource constraints. Although convenience sampling may limit the

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

generalizability of the findings, it aligns with previous studies on IKEA's consumer behavior, which have adopted similar approaches (Schirone, 2012). To ensure diversity within the sample, respondents from varied demographic backgrounds, including different genders, ages, occupations, and income levels, were included. A total of 150 valid responses were collected, with measures in place to prevent duplicate submissions and maintain data quality. The sampling strategy is consistent with research on the determinants of consumer behavior in international retail contexts (Edvardsson & Enquist, 2011).

For data analysis, we will use the IBM SPSS version 27 to analyze the data after all the data has been collected. Moreover, the study incorporates both descriptive and inferential methods. In general, descriptive statistics are specific methods used to effectively, rationally, and meaningfully compute, describe, and report collected research data (Vetter, 2017). Descriptive analysis is used to summarize the demographic characteristics of the respondents, general trends in consumer behavior, and perceptions of brand-related factors. However, inferential statistics are employed in research studies to evaluate gathered data, examine hypotheses, and provide answers to the research questions (LoBiondo-Wood & Haber, 2024). Specifically, regression analysis is used to evaluate the impact of brand-related factors, such as price, convenience, consumer experience, and consumer loyalty on purchase decisions. Analysis of variance (ANOVA) is applied to investigate variations in purchasing behavior across different demographic groups, while responses on consumer attitudes and behavioral tendencies are analyzed using a five-point Likert scale:

- 1 = "Strongly Disagree"
- 2 = "Disagree"
- 3 = "Neutral"
- 4 = "Agree"
- 5 = "Strongly Agree"

Five-point Likert scale is an approach that can effectively capture subjective consumer evaluations and aligns with previous studies on IKEA (Schirone, 2012; Edvardsson & Enquist, 2011). The survey was conducted digitally to protect participant privacy and minimize the risks that come with in-person interactions. All subjects provided their informed consent, and strict confidentiality measures were implemented to ensure ethical compliance throughout the research process (Edvardsson & Enquist, 2011).

Measures

The questionnaire was structured into six sections and was carefully designed to address key aspects of consumer purchase decisions. The section 1 is about collecting the respondents' demographic information, including gender, race, age group, occupation, and monthly household income. It is used to facilitate an analysis of purchasing behavior across different groups. The section 2 focused on how pricing affects consumer purchase decisions. It aims to understand the level of pricing that can accepted by consumers. The section 3 focused on how convenience can affect purchase decisions. It aims to know the level of convenience that can increase the consumers' purchase decisions. The section 4 is about the consumer experience perceived by customers at IKEA. It aims to understand the consumer loyalty towards IKEA. It aims to provide a better understanding of the repeat purchases by consumers at IKEA. Lastly, the section 6 is about purchase decisions. This section aims to provide a better understanding to the researcher about the overall factors that can affect the consumers' purchase decisions at IKEA.

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

SECTION	QUESTIONS	SOURCES
Pricing	- Low prices and quality are equally important	Adapted from
	to me when shopping at IKEA	Zhao et al., 2021
	- I actively compare IKEA's prices with other	
	stores to ensure I get the best value	
	- I feel that IKEA provides products with a	
	good balance between price and quality	
	- I would visit IKEA specifically because of its competitive pricing	
	- I frequently compare IKEA's prices with	
	similar products from other retailers to	
	assess value	
Convenience	- I find it easy to access the product	Adapted from
Convenience	information I need from IKEA's online store	Alkharabsheh &
	or in-store displays	Zhen, 2021
	- I find IKEA's shopping options (e.g., store	, ,
	hours, online shopping, delivery) flexible to	
	suit my schedule	
	- I find the shopping experience at IKEA	
	enables me to make purchase decisions	
	quickly	
	- I find IKEA's online shopping platform easy	
	and convenient to use	
	I can easily find and purchase the products I need through IKEA's online store	
Consumer	- I find IKEA's store atmosphere welcoming	Adapted from
Experience	and pleasant	Srivastava & Kaul,
	- I find IKEA's lighting and displays make it	2016
	easy to view and select merchandise	
	- Shopping at IKEA makes me feel connected	
	to others who share similar tastes or	
	preferences	
	- I feel relaxed and comfortable during my	
	shopping experience at IKEA	
	- I felt satisfied with the treatment I received	
Consumer	from the service staff - I consider IKEA my preferred choice for	Adapted from
Loyalty	furniture and home décor shopping	Srivastava & Kaul,
Logary	- I feel that IKEA aligns with my values and	2016
	preferences more than other home décor	
	retailers	
	- I would recommend IKEA to my friends and	
	family for their home furnishing needs	
	- I am likely to return to IKEA for future	
	purchases	
	- I am willing to prioritize IKEA for most of my	
Purchase	furniture and home decor needs Affordable pricing would encourage me to	Adapted from
Decisions	- Affordable pricing would encourage me to purchase more products from IKEA	Adapted from &
Decisions	- The ease of use of IKEA's platform would	Benyoucef, 2017
	encourage me to make purchases	Borry Guoci, 2017
	Choodrage the to make purchases	

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

 Interactive tools like room planners or virtual design options on IKEA's website would encourage me to shop more Customer feedback on IKEA's website would influence my purchase decisions Having complete and detailed product 	
information available would encourage me to purchase more from IKEA	

RESULTS

Table 1. Respondents' Profile Summary (N=150)

Response	Frequency	Percentage (%)
Gender		
Male	51	34.00
Female	98	65.30
Prefer not to say	1	0.070
Race		·
Malay	19	12.70
Chinese	122	81.30
Indian	7	4.70
Prefer not to say	0	0.00
Others	2	1.40
Age group		·
Under 21 years old	41	27.30
21 – 30 years old	78	52.00
31 – 40 years old	19	12.70
41 – 50 years old	12	8.00
51 years old and above	0	0.00
Occupation		
Student	101	67.30
Employed	43	28.70
Self-employed	3	2.00
Unemployed	3	2.00
Retiree	0	0.00
Monthly Household Income		
RM10,971 and above (T20)	20	13.30
RM4,851 – RM10,970 (M40)	74	49.30
RM4,850 and below (B40)	56	37.30

According to Table 1, about 34.00% (N=51) of the respondents are male, about 65.30% (N=98) are female, and 0.070% (N=1) prefer not to say. The majority of respondents are female, indicating that females are more involved in purchase decisions in IKEA than males. For the race, there are about 12.70% (N=19) are Malay, 81.30% (N=122) are Chinese, 4.70% (N=7) are Indian, and 1.40% (N=2) are others. Others include Indian Indonesian and Nigerian. From the age group, under 21 years old possess 27.30% (N=41), 21 – 30 years old possess 52.00% (N=78), 31 – 40 years old possess 12.70% (N=19), 41 – 50 years old possess 8.00% (N=12), and none for 51 years old and above. It indicates that most of the respondents who make the purchase decisions are younger individuals in Malaysia. Next, the occupation of the respondents. There 67.30% (N=101) are students, 28.70% (N=43) are employed, 2.00% (N=3) for both self-employed and unemployed, and none of the respondents are retiree. It shows that the majority of IKEA consumers are students, and they may more concentrate on factors like pricing,

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

convenience, consumer experience, and loyalty when making their purchase decisions. From the perspective of monthly household income, there is 13.30% (N=20) of the respondents are T20 (RM10,971 and above), 49.30% (N=74) of the respondents are M40 (RM4,851 – RM10,970), and 37.30% (N=56) of the respondents are B40 (RM4,850 and below). There are almost half of the respondents belong to M40 income groups with a significant portion from the lower-income B40 group purchasing products from IKEA in Malaysia.

Table 2. Descriptive statistics, Cronbach's Coefficients Alpha, and Zero-order

Correlations for all study variables

Variables	1	2	3	4	5
1. Pricing	0.785				
2. Convenience	0.745**	0.794			
3. Consumer Experience	0.522**	0.650**	0.746		
4. Consumer Loyalty	0.648**	0.756**	0.707**	0.815	
5. Purchase Decisions	0.617**	0.649**	0.681**	0.684**	0.817
Number of items	5	5	5	5	5
Mean	4.1117	4.0520	4.1853	4.1200	4.1827
Standard deviation	0.73477	0.67533	0.59035	0.65661	0.65536

Note: N = 150; *p < .1, **p < .05, ***p < .01. The diagonal entries represent Cronbach's Coefficient Alpha.

Table 2 shows the descriptive statistics, the reliability measurement, and the zero-order correlations among the variables under investigation. For the descriptive statistics, the mean values are fairly high as they range from 4.0520 to 4.1853 on a 5-point scale. A 5-point scale is a type of Likert scale. Likert scale is one of the most basic and widely used statistical tools in education and sociological studies. The scale ranges from 1 (strongly disagree) to 5 (strongly agree) (Joshi et al., 2015). The means for this research was closer to 5. It means that the respondents expressed positive perceptions regarding the five measured variables. The standard deviations range from 0.59035 to 0.73477, and it has shown moderate to low variability. Standard deviation is a measurement of statistical significance that helps to examine how widely apart each point is in the collection of data from the mean. A bigger dispersion exists in the data collection if the data points deviate more from the mean (Hargrave, 2024). The moderate to low variability means the respondents' opinions are relatively constant and tightly clustered around the mean.

Next, for the Cronbach's Coefficients Alpha. Cronbach's alpha is a measurement of reliability that compares the amount of total variation to the degree of shared variance or the extent of covariance between the items (Collins, 2007). Generally, a Cronbach's alpha of 0.70 or higher is considered good, 0.80 or higher is better, and 0.90 or higher is the best (Moran, 2024). Among the questionnaire for the pricing, the question "Low prices and quality are equally important to me when shopping at IKEA" is excluded from measuring the reliability of pricing. This recognition is shown in the appendix, section reliability. Cronbach's Alpha is 0.785 for pricing, 0.794 for convenience, and 0.746 for consumer experience indicating acceptable reliability. However, Cronbach's Alpha of 0.815 for consumer loyalty and 0.817 for purchase decisions indicates good reliability. All of the variables that have acceptable and good reliability have shown that the measurement items for each variable consistently evaluate the same fundamental concept.

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

The zero-order correlation is the relationship between the two variables, the independent variables, and the dependent variables when no other variables' effects are taken into account. The zero-order correlation is equal to the Pearson correlation (Moran, 2024). It is represented by the number between -1 (perfect negative correlation) to 1 (perfect positive correlation). When it is equal to 0, it means no correlation (Ratner, 2009). The pricing and convenience have a strong positive relationship which is indicated by 0.745**. When the pricing strategies of IKEA improve, convenience tends to increase. The pricing and consumer experience have a moderate positive relationship which is indicated by 0.522**. The pricing of IKEA will enhance the consumer experience, but not as strong as convenience. The pricing and consumer loyalty have a strong positive relationship which is indicated by 0.648**. The competitive pricing of IKEA will significantly boost customer loyalty. The pricing and purchase decisions have a moderate positive relationship which is indicated by 0.617**. The pricing strategies of IKEA will affect the consumers' purchase decisions.

The convenience and consumer experience have a strong positive relationship which is indicated by 0.650**. A convenient shopping experience in IKEA by customers will enhance the overall consumer experience. The convenience and consumer loyalty have a strong positive relationship which is indicated by 0.756**. The convenience perceived by the customers in IKEA will drive their loyalty. The convenience and purchase decisions have a strong positive relationship which is indicated by 0.649**. The greater the convenience provided by IKEA to customers, the higher the purchase decision made by customers. The consumer experience and consumer loyalty have a strong positive relationship which is indicated by 0.707**. It is shown that positive consumer experiences are crucial for building loyalty. The consumer experience and purchase decisions have a strong positive relationship which is indicated by 0.681**. The greater the consumer experience will influence customers to make repeat purchases in IKEA. Lastly, consumer loyalty and purchase decisions have a strong positive relationship which is indicated by 0.684**. Loyal customers are more likely to make repeat purchases at IKEA.

Table 3. Regression analysis

Variables	Purchase Decisions	
1. Pricing	0.226***	
2. Convenience	0.079	
3. Consumer Experience	0.349***	
4. Consumer Loyalty	0.231**	
Adjusted R ²	0.581	
F value	52.022	
Durbin-Watson Statistic	2.122	

Note: N = 150; *p < .1, **p < .05, ***p < .01.

One of the statistical methods for examining the connections between variables is regression analysis (Sykes, 1993). Table 3 shows the regression analysis's findings which determine the relationship between IKEA consumer purchase decisions and four independent variables: pricing, convenience, consumer experience, and consumer loyalty. The findings support **Hypothesis 1 (H1): Pricing is positively related to IKEA purchase decisions in Malaysia.** The regression coefficient (β) for pricing is 0.226, and 0.226*** shows the significance level (p-value) is statistically significant which p < .01. There is a positive and statistically significant relationship between pricing and purchase decisions. This supports H1, indicating that better pricing strategies will lead to higher purchase decisions at IKEA. However, one of the questions under the pricing section, "Low prices and quality are equally important to me when shopping at IKEA" is excluded from the result.

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

H2: Convenience is positively related to IKEA purchase decisions in Malaysia. The regression coefficient (β) for convenience is 0.079, and it shows the significance level (p-value) is not significant. While convenience shows a positive relationship with purchase decisions, it is not statistically significant. It does not support H2, which indicates that convenience does not have a meaningful impact on purchase decisions and is not a primary factor in influencing them.

H3: Consumer experience is positively related to IKEA purchase decisions in Malaysia. The regression coefficient (β) for consumer experience is 0.349, and 0.349*** shows the significance level (p-value) is statistically significant which p < .01. Consumer experience has the strongest positive and significant relationship with purchase decisions among all the independent variables. This provides strong support for H3, it shows that enhancing customer experience can significantly boost IKEA purchase decisions.

H4: Consumer loyalty is positively related to IKEA purchase decisions in Malaysia. The regression coefficient (β) for consumer loyalty is 0.231, and 0.231** shows the significance level (p-value) is statistically significant which p < .05. Consumer loyalty shows a positive and statistically significant relationship with the purchase decisions. This provides strong support for H4, it shows that loyal customers are more likely to make repeat purchases at IKEA.

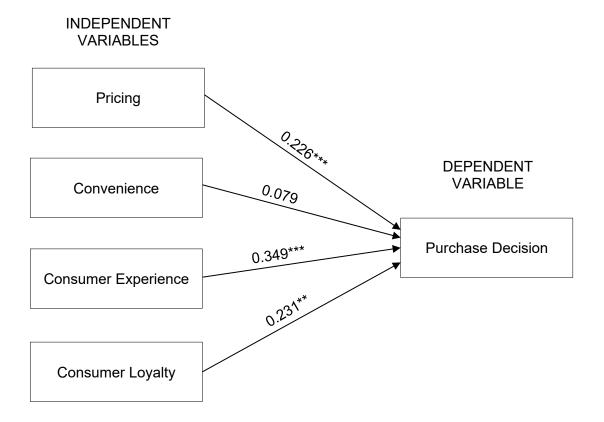
 R^2 and adjusted R^2 are seen as the estimation of the population multiple correlation and statistics independent of any objective parameter (Bar-Gera, 2017). The adjusted R^2 = 0.581 shows that there are 58.1% of the variance in purchase decisions which indicates a strong model fit. The F value = 52.022 shows that the regression model is statistically significant (p < 0.01), confirming that the independent variables collectively influence purchase decisions. Durbin-Watson Statistic = 2.122 indicates that there are no significant autocorrelation issues, suggesting the model's assumptions are met.

In conclusion, consumer experience has the greatest impact on purchase decisions, followed by consumer loyalty and pricing. Convenience, though statistically significant, has a relatively smaller effect compared to other variables.

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Figure 2. Hypothesized Model



DISCUSSION

The findings of this study indicate that pricing is positively related to IKEA purchase decisions in Malaysia and is shaped by several key factors, as IKEA's pricing strategy emphasizes affordability and value for money. IKEA lowered the prices of essential items to address consumer concerns about inflation and rising living costs (Business Today Editorial, 2024). The company reduced prices on over 2,000 products to address the rising cost of living, showcasing its commitment to affordability and mass-market appeal. This effort helps strengthen its competitive edge and supports increased consumer purchasing decisions (Jayne, 2024). This alignment between pricing and consumer needs significantly influences purchasing behavior (Edwards, 2024). Competitive pricing is a vital component of IKEA's strategy to establish itself as a low-cost producer. By effectively managing costs, IKEA can offer lower prices than its competitors while maintaining quality and appealing to price-conscious consumers (Osum, 2024). Additionally, IKEA's cost-plus pricing allows consumers to compare the prices of their products between competitors (Edwards, 2024). IKEA operates through Ikano Retail, tiered delivery pricing further enhances accessibility for consumers with diverse budgets. These pricing measures contribute to IKEA's success in maintaining high customer satisfaction and fostering brand loyalty (Osum, 2024). IKEA employs a supply chain strategy focused on cost efficiency, mass production, and economies of scale. These measures allow the company to offer competitive prices without compromising quality, which is a significant driver of customer decisions in Malaysia (The Star, 2019). IKEA is aligned with operational efficiency, driving purchasing behavior, particularly in costconscious markets like Malaysia.

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

The findings of this study indicate that convenience plays a significant role in influencing IKEA purchase decisions in Malaysia. IKEA pursuing smart approaches to local digital to increase relevance and impact among their consumers. IKEA uses local media to raise awareness of local store events (Dyte, 2024). Local digital has been key to improving convenience for IKEA consumers by tailoring service to their specific needs and enhancing the shopping experience. For instance, Facebook ad campaigns have been tailored to raise awareness of local store events. Next, online mobile integration brings convenience to consumers and shows positively related to IKEA purchase decisions in Malaysia. IKEA's mobile apps, such as IKEA place, allow consumers to visualize furniture in their homes using augmented reality. This feature eliminates the need for multiple store visits, simplifies product selection, and enhances convenience (Dyte, 2024). Digital tools for personalized support used by IKEA localized digital tools, such as region-specific delivery options and product availability checks, enable consumers to access relevant services without visiting the store. These tools provide accurate and timely information, increasing efficiency for customers (Vodus, 2024). Alpowered customer support is tools like generative AI chatbots that assist customers with product queries, store availability, and direct checkout links, making the process faster and more intuitive (Harper & Harper, 2023). IKEA Malaysia is adopting sustainable digital logistics solutions, such as electric vehicle (EV) fleets for last-mile delivery, that bring convenience to consumers shopping without stepping out the door (My, 2024). These efforts emphasize IKEA's focus on digital transformation to meet consumer needs while maintaining convenience and sustainability (Jackson, 2024).

The findings of this study indicate that consumer experience at IKEA Malaysia is a significant factor that directly influences the purchase decisions of consumers. Purchase decisions at IKEA in Malaysia are heavily influenced by the customer experience. The store's iconic layout, designed as a maze-like pathway, ensures customers are exposed to a variety of products, encouraging exploration and unplanned purchases (Gilboa & Vilnai-Yavetz, 2013). This immersive shopping environment is further enhanced by the inviting ambiance, including clean spaces, appealing lighting, and designated relaxation areas, which make customers feel comfortable and prolong their visits. Customer service is characterized by knowledgeable staff and strong after-sales support, such as clear assembly guides and flexible return policies, which can cultivate shoppers' trust and loyalty (Zeithaml et al., 1996). By showing how IKEA's customer experience satisfies a range of consumer needs, from basic functional needs like reasonably priced and longlasting furniture to higher-order psychological needs like aesthetic appeal and selfexpression through home decoration, the research presents Maslow's Hierarchy of Needs. Among Malaysian consumers, these needs are further shaped by local cultural values, such as a preference for family-oriented living spaces and a strong emphasis on practicality and affordability (Maslow, 1943). So, IKEA could localize its products by launching compact furniture for smaller urban households and incorporating traditional Malaysian aesthetics, such as rattan designs or batik patterns. For example, modular dining sets for multi-generational households could cater to Malaysia's family-oriented culture, as highlighted by Hofstede's theory of cultural dimensions (Hofstede, 1980).

Purchase decisions at IKEA in Malaysia were found to be strongly positively correlated with customer loyalty, as measured by satisfaction and trust. Continuous purchases from loyal customers were primarily motivated by cost, product quality, and environmental sustainability. This result is in line with earlier research showing that perceived value and customer satisfaction have an impact on customer loyalty (Oliver, 1999; Zeithaml et al., 1996). Additionally, it is consistent with research that highlights the importance of trust and corporate social responsibility in building enduring relationships with customers (Chaudhuri & Holbrook, 2001; Carroll & Shabana, 2010). This study emphasizes how cultural characteristics such as Malaysians' penchant for minimalist

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

design affect brand loyalty, increasing theories of consumer behavior and show the importance of loyalty models in retail. In addition, it supports Hofstede's theory of cultural aspects, which postulates that collectivist societies like Malaysia might give priority to values like sustainability while making purchases (Hofstede, 1984). IKEA Malaysia should enhance its loyalty programs and tailor marketing strategies to resonate with Malaysian consumers' needs, focusing on affordability and sustainability as competitive advantages. This aligns with research suggesting that loyalty programs are effective tools for retaining customers in competitive markets (Liu, 2007).

CONCLUSION

This study aims to provide insights into the factors influencing the purchase decisions of IKEA consumers in Malaysia. It reveals the significant impact of pricing, convenience, consumer experience, and consumer loyalty on purchase decisions. The questionnaire was distributed and analysis the data using IBM SPSS. The results show that consumer experience has the greatest impact with a positive and statistically significant regression coefficient, followed by pricing and consumer loyalty. However, convenience has a positive relationship but is not statistically significant with purchase decisions. This proves that competitive pricing strategies can significantly contribute to purchase decisions by increasing perceived value, while consumer loyalty can strengthen repeat purchases through emotional connection and trust (Zhao et al., 2021; Srivastava & Kaul, 2016). Furthermore, it proves that a positive and memorable consumer experience at IKEA can build trust and satisfaction and ultimately foster purchase decisions.

In order to enhance pricing, IKEA Malaysia can implement transparent and innovative strategies such as offering value-bundled products to emphasize that prices are reasonable without sacrificing quality. It has been shown through research that bundling products at discounted prices can increase customers' perceived value and drive their decisions, especially in price-sensitive markets such as Malaysia (Zeithaml, 1988; Nagle & Müller, 2017). In addition, maintaining a balance between low-cost and high-quality products is critical to attracting different consumer segments and maintaining a competitive advantage in Malaysia's market.

Next, convenience is positively correlated with purchase decisions ($r = 0.649^{**}$) but its regression coefficient ($\beta = 0.079$) suggests that its influence may be relatively weak. To address this issue, it might be beneficial for IKEA to consider combining convenience with other key factors to amplify its impact. It may be beneficial to consider ways of enhancing digital tools such as mobile app optimization and click-and-collect services, as this could potentially lead to a significant improvement in convenience perceptions (Duarte et al., 2018; Alkharabsheh et al., 2021). Additionally, providing personalized and seamless online shopping experiences through well-designed social commerce platforms can enhance convenience and drive purchase decisions. Research shows that interactive designs such as customer reviews, personalized recommendations, and easy navigation significantly influence consumer satisfaction and decision-making (Huang & Benyoucef, 2017). It might also be beneficial to consider combining convenience with personalized experiences, such as Al-driven product recommendations or augmented reality features. This could help to create a seamless and engaging shopping journey (Schmitt, 2011).

In terms of consumer experience, IKEA can further enhance sensory and emotional engagement by investing in immersive technologies. In-store innovations, such as augmented reality tools, can allow consumers to visualize products at home, creating a personalized and interactive shopping experience (Pine & Gilmore, 2013). Emotional

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

connections can also be strengthened through personalized service and targeted promotions, increasing consumer satisfaction and retention (Gentile et al., 2007)

Furthermore, it might also be beneficial to consider ways of enhancing consumer loyalty through loyalty programs with features such as tiered rewards, community engagement, and exclusive member benefits. This could potentially reinforce repeat purchases and brand advocacy (Chaudhuri & Holbrook, 2001; Oliver, 1999). It may also be beneficial to cooperate with pricing strategies, such as transparent pricing and value bundling, which could potentially enhance perceived value and increase customer satisfaction (Nagle & Müller, 2017; Zeithaml, 1988).

In conclusion, this study demonstrates the interconnectedness of pricing, convenience, consumer experience, and consumer loyalty in influencing IKEA purchase decisions in Malaysia. By strategically addressing these factors—enhancing pricing and digital convenience tools, investing in personalized experiences, and refining loyalty programs. IKEA Malaysia not only can improve customer satisfaction but also cultivate a loyal and engaged consumer base. These strategies provide a robust framework for sustainable business growth in a competitive market.

LIMITATIONS AND FUTURE RESEARCH DIRECTIONS

It should be noted that there are some drawbacks to this study. The area of this study was limited and it was only conducted in Malaysia. It can restrict how broadly the results can be applied to other cultural or geographic contexts. It is important to recognize that consumer behavior is often influenced by a number of factors, including cultural, economic, and social factors. Therefore, the conclusions drawn from this study may not fully reflect the purchasing behavior of IKEA consumers in other regions.

Secondly, the sample size is relatively limited, with only 150 respondents. Although the statistical analyses are reliable and show important relationships between variables, the reliability and generalizability of the findings might have been enhanced with a bigger sample size.

Thirdly, the sample for this study consisted mainly of university students, who make up the majority (67.3%) of our current data. Due to the demographic characteristics of the sample, it is possible that the results of the study may not reflect the views of a wider range of IKEA customers in Malaysia, which may introduce a degree of bias. Students may have different shopping patterns than other consumer groups such as professionals or families.

To overcome this limitation, future studies could adopt some approaches such as expanding the geographic scope, increasing the sample size, and including a more diverse demographic representation to gain more valuable insights into how IKEA's promotional tactics evolve and how these changes influence IKEA's enduring brand value.

ACKNOWLEDGMENT N/A

DECLARATION OF CONFLICTING INTERESTS

The authors declare no potential conflicts of interest with respect to the research, authorship, and publication of this article.

REFERENCES

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

- Albers, M. J. (2017). Quantitative Data Analysis—In the Graduate Curriculum. Journal of Technical Writing and Communication, 47(2), 215–233. sagepub. https://doi.org/10.1177/0047281617692067
- Alkharabsheh, O. H. M., & Zhen, B. H. (2021, April 23). The Impact of Content Marketing, Social Media Marketing and Online Convenience on Consumer Buying Decision Process. CoMBInES Conference on Management, Business, Innovation, Education and Social Sciences, 1(1), 1823–1834. https://journal.uib.ac.id/index.php/combines/article/view/4723
- Bar-Gera, H. (2017). The target parameter of adjusted R-Squared in Fixed-Design experiments. The American Statistician, 71(2), 112–119. https://doi.org/10.1080/00031305.2016.1200489
- Baumeister, R. F., & Leary, M. R. (1997). Writing Narrative Literature Reviews. Review of General Psychology, 1(3), 311–320. https://doi.org/10.1037/1089-2680.1.3.311
- Burt, S., Johansson, U., & Thelander, Å. (2011). Standardized marketing strategies in retailing? IKEA's marketing strategies in Sweden, the UK and China. Journal of Retailing and Consumer Services, 18(3), 183–193. https://doi.org/10.1016/j.jretconser.2010.09.007
- Business Bliss Consultants FZE. (2024, September 20). Effect of cultural difference on IKEA's international marketing. https://www.ukessays.com/essays/international-business/effect-of-cultural-difference-on-IKEAs-international-marketing.php
- Business Today Editorial. (2024, October 8). IKEA parent company records €1.1 billion in turnover for FY24. BusinessToday. https://www.businesstoday.com.my/2024/10/08/ikea-parent-company-records-e1-1-billion-in-turnover-for-fy24/
- Carroll, A. B., & Shabana, K. M. (2010). The business case for corporate social responsibility: A review of concepts, research, and practice. International Journal of Management Reviews, 12(1), 85–105. https://www.researchgate.net/publication/228118692_The_Business_Case_for_Corporate_Social_Responsibility_A_Review_of_Concepts_Research_and_Practice
- Chandon, P., Wansink, B., & Laurent, G. (2000). A Benefit Congruency Framework of Sales Promotion Effectiveness. Journal of Marketing, 64(4), 65–81. https://doi.org/10.1509/jmkg.64.4.65.18071
- Chaudhuri, A., & Holbrook, M. B. (2001). The Chain of Effects from Brand Trust and Brand Affect to Brand Performance: The Role of Brand Loyalty. Journal of Marketing, 65(2), 81–93. https://doi.org/10.1509/jmkg.65.2.81.18255
- Collins, L. M. (2007). Research Design and Methods. Elsevier EBooks, 433–442. https://doi.org/10.1016/b0-12-370870-2/00162-1
- Dick, A. S., & Basu, K. (1994). Customer loyalty: toward an integrated conceptual framework. Journal of the Academy of Marketing Science, 22(2), 99–113. https://doi.org/10.1177/0092070394222001
- Duarte, P., Silva, S. C. E., & Ferreira, M. B. (2018). How convenient is it? Delivering online shopping convenience to enhance customer satisfaction and encourage e-WOM. Journal of Retailing and Consumer Services, 44, 161–169. https://doi.org/10.1016/j.jretconser.2018.06.007
- Dyte, P. (2024, January 1). How IKEA evolved its consumer experience by integrating online and offline. iProspect. https://www.iprospect.com/insights/how-ikea-evolved-its-consumer-experience-by-integrating-online-and-offline/
- Edvardsson, B., & Enquist, B. (2011). Values Resonance Drives Sustainable Customer Value: Lessons from IKEA. In Springer eBooks (pp. 249–269). https://doi.org/10.1007/978-1-4614-1554-1 14
- Edwards, K. (2024, June 6). IKEA Target Market Analysis: Identifying their Key Consumers Keegan Edwards. Keegan Edwards.

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

- https://keeganedwards.com/ikea-target-market-analysis-identifying-their-key-consumers/
- Freedman, M. (2024, October 15). Your best asset: the power of customer loyalty and its significance. business.com. https://www.business.com/articles/what-makes-customer-loyalty-so-important/
- Gallo, A. (2014, October 29). The Value of Keeping the Right Customers. Harvard Business Review. https://hbr.org/2014/10/the-value-of-keeping-the-right-customers
- Gentile, C., Spiller, N., & Noci, G. (2007). How to sustain the customer experience: European Management Journal, 25(5), 395–410. https://doi.org/10.1016/j.emj.2007.08.005
- Gilboa, S., & Vilnai-Yavetz, I. (2013). Shop until you drop? An exploratory analysis of mall experiences. European Journal of Marketing, 47(1/2), 239–259. https://doi.org/10.1108/03090561311285538
- Golzar, J., Noor, S., & Tajik, O. (2022). Convenience Sampling. International Journal of Education & Language Studies, 1(2), 72–77. https://doi.org/10.22034/ijels.2022.162981
- Grewal, D., Levy, M., & Kumar, V. (2009). Customer Experience Management in Retailing: An Organizing Framework. Journal of Retailing, 85(1), 1–14. https://doi.org/10.1016/j.jretai.2009.01.001
- Grewal, D., Monroe, K. B., & Krishnan, R. (1998). The Effects of Price-Comparison Advertising on Buyers' Perceptions of Acquisition Value, Transaction Value, and Behavioral Intentions. Journal of Marketing, 62(2), 46–59. https://doi.org/10.1177/002224299806200204
- Hargrave, M. (2024, August 5). Standard Deviation Formula and Uses vs. Variance. Investopedia. https://www.investopedia.com/terms/s/standarddeviation.asp
- Harper, J., & Harper, J. (2023, May 31). IKEA's Digital Transformation: How the Swedish Furniture Giant is Adapting to the New Retail Landscape. The HR Digest. https://www.thehrdigest.com/ikeas-digital-transformation-how-the-swedish-furniture-giant-is-adapting-to-the-new-retail-landscape/
- Hegde, M. S. D., Bhat, M., Horapeti, U., Manoj, D. M., & Ananthanagu, U. (2023). Bitcoin Investopedia Market and Price Predictor, Chatbot, and public survey on taxation. 2022 IEEE 7th International Conference for Convergence in Technology (I2CT), 1–6. https://doi.org/10.1109/i2ct57861.2023.10126186
- Hofstede, G. (1980). Culture's consequences: International differences in work-related values. Sage. www.scirp.org/reference/referencespapers?referenceid=2292919
- Hofstede, G. (1984). Culture's Consequences: International Differences in Work-Related Values. Google Books, SAGE. books.google.com.my/books?hl=zh-CN&Ir=&id=Cayp Um4O9gC&oi=fnd&pg=PA13&dq=Hofstede.
- HSBC Commercial Banking. (2024, September 27). Why Malaysia is vital to ASEAN trade. https://www.business.hsbc.com/en-gb/insights/growing-my-business/malaysias-strengthening-asean-trade-ties
- Huang, Z., & Benyoucef, M. (2017). The effects of social commerce design on consumer purchase decision-making: An empirical study. Electronic Commerce Research and Applications, 25, 40–58. https://doi.org/10.1016/j.elerap.2017.08.003
- Jackson, A. (2024, August 17). How IKEA has committed to global digital transformation.

 Technology Magazine. https://technologymagazine.com/digital-transformation/how-ikea-has-committed-to-global-digital-transformation
- Jayne, T. (2024, October 10). IKEA Malaysia cuts prices to combat inflation & help customers manage rising living costs. SAYS. https://says.com/my/lifestyle/ikeamalaysia-cuts-prices
- Joshi, A., Kale, S., Chandel, S., & Pal, D. (2015). Likert scale: explored and explained. British Journal of Applied Science & Technology, 7(4), 396–403. https://doi.org/10.9734/bjast/2015/14975

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

- Kee, D. M. H., Murthy, R., Ganasen, R., Lingam, R. R., & Chandran, R. (2021). The Impact of Marketing on Customer Loyalty: A Study of Dutch Lady in Malaysia. International Journal of Accounting & Finance in Asia Pasific (IJAFAP), 4(3), 31–41. https://doi.org/10.32535/ijafap.v4i3.1203
- Khoirunnisa, S. R., Wiyani, W., & Susilo, E. A. (2023). Relationship between customer, cost, convenience, and communication on consumer buying decisions. Jurnal Penelitian, 19(2), 106–117. https://doi.org/10.26905/jp.v19i2.9246
- Kling, K., & Goteman, I. (2003). IKEA CEO Anders Dahlvig on international growth and IKEA's unique corporate culture and brand identity. Academy of Management Perspectives, 17(1), 31–37. https://doi.org/10.5465/ame.2003.9474809
- Knopf, J. W. (2006). Doing a Literature Review. PS: Political Science & Politics, 39(1), 127–132. https://doi.org/10.1017/s1049096506060264
- Kotler, P., & Armstrong, G. (2008). Prinsip-prinsip pemasaran jilid 1. Jakarta: Erlangga.
- Kotler, P., & Keller, K. L. (2016). Marketing Management (15th ed.). Pearson Education.
 References Scientific Research Publishing. (2016). Scirp.org. https://www.scirp.org/reference/referencespapers?referenceid=3155681
- Kumar, A., & Kashyap, A. (2012). Emergence of online shopping in India: shopping orientation segments. International Journal of Retail &, 40, 742–758. https://iranarze.ir/wp-content/uploads/2018/03/E6372-IranArze.pdf
- Kumar, A., & Kashyap, A. K. (2018). Leveraging utilitarian perspective of online shopping to motivate online shoppers. International Journal of Retail & Distribution Management, 46(3), 247–263. https://doi.org/10.1108/ijrdm-08-2017-0161
- Lee, Y. Y., Kee, D. M. H., Ang, V. W. N., Vehlan, L. a. S. S. V., Lee, L. X., Lee, S. M., & Ardel, M. R. (2024, June 20). Golden Arches going Green: The impact of McDonald's sustainability achievements on Public image. https://agebj.org/index.php/agebj/article/view/89
- Liu, Y. (2007). The Long-Term Impact of Loyalty Programs on consumer purchase behavior and loyalty. Journal of Marketing, 71(4), 19–35. https://doi.org/10.1509/jmkg.71.4.019
- LoBiondo-Wood, G., & Haber, J. (2024). Nursing Research E-Book. Google Books. https://books.google.com.my/books?hl=en&lr=&id=3tTsAwAAQBAJ&oi=fnd&pg=PA310&dq=what+is+inferential+analysis&ots=JHgUEhHkZ-&sig=sEv2gAybsbDvJoZTk4vNUI2xvpk&redir_esc=y#v=onepage&q=what%20is%20inferential%20analysis&f=false
- Maslow, A.H. (1943). A Theory of Human Motivation. Psychological Review, 50, 370-396. http://dx.doi.org/10.1037/h0054346
- Moran, M. (2024, April 17). Cronbach's Alpha. Statistics Solutions. https://www.statisticssolutions.com/cronbachs-alpha/
- Moran, M. (2024, April 24). What are Zero-order, Partial, and Part Correlations? Statistics Solutions. https://www.statisticssolutions.com/what-are-zero-order-partial-and-part-correlations/
- Müller, G. |. G. E. (2024). The strategy and tactics of pricing. http://thuvienso.thanglong.edu.vn//handle/TLU/11637
- My, D. (2024, September 13). IKEA Malaysia to invest in Affordability and sustainable omnichannel growth in 2025 Disruptr MY. Disruptr MY. https://www.disruptr.com.my/ikea-malaysia-to-invest-in-affordability-and-sustainable-omnichannel-growth-in-2025/
- Nagle, T. T., & Müller, G. (2017). The strategy and tactics of pricing. In Routledge eBooks. https://doi.org/10.4324/9781315185309
- Oliver, R.L. (1999). Whence Customer Loyalty? Journal of Marketing, 63, 33-44. https://doi.org/10.2307/1252099
- Osum. (2024, February 23). The genius of IKEA's pricing strategy. Osum Blog. https://blog.osum.com/ikea-pricing-strategy/

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

- Pandey, R., Reddy, L. S., Chaudary, V., Widyawati, V. T., Sin, L. G., Ghazali, M. K. a. B. M., Kee, D. M. H., Ibrahim, M. F. B., Fadzeil, M. Z. B. A., & Mohamed, N. a. B. (2021). Analysis the effect of product quality and price on purchase decision (Case study of Adidas India, Indonesia, and Malaysia). International Journal of Accounting & Finance in Asia Pasific, 4(1), 71–85. https://doi.org/10.32535/ijafap.v4i1.1034
- Pine, B. J., & Gilmore, J. H. (2013). The experience economy: past, present and future. Handbook on the Experience Economy. https://doi.org/10.4337/9781781004227.00007
- Ratner, B. (2009). The correlation coefficient: Its values range between +1/-1, or do they? Journal of Targeting Measurement and Analysis for Marketing, 17(2), 139–142. https://doi.org/10.1057/jt.2009.5
- Robinson, J., Dimaggio, P., & Hargittai, E. (2003). NEW SOCIAL SURVEY PERSPECTIVES ON THE DIGITAL DIVIDE. 1, 1–22. https://www.ec.tuwien.ac.at/~dieter/teaching/GmA/Robinson2003.pdf
- Salsify, I. (2024). Purchase decisions. https://www.salsify.com/glossary/purchase-decisions-meaning
- Schirone, D. A. (2012). Customers' behaviour analysis in furniture field: IKEA case in the northern part of Bari province. Scientific Papers, 7(1), 132–139.
- Schmitt, B. (1999). Experiential marketing. Journal of marketing management, 15(1-3), 53-67. www.scirp.org/reference/ReferencesPapers?ReferenceID=1901570.
- Schmitt, B. (2011). Experience marketing: Concepts, frameworks and consumer insights. Foundations and Trends® in Marketing, 5(2), 55-112. www.scirp.org/reference/referencespapers?referenceid=2022245.
- Sin, L. G., Utama, A. A. G. S., Pandey, S., Pandey, R., Harsha, Y. S. S. V. S., Massand, A., Safitri, A. D. I., Yan, N. P., Kee, D. M. H., Yue, W. S., Zhin, P. M., & Hui, Y. J. (2021). A Case Study of the Factors that Affect Consumer Behavior in IKEA. Asia Pacific Journal of Management and Education, 4(2), 20–28. https://doi.org/10.32535/apjme.v4i2.1068
- Singh, P., Rao, K. S. S., Xuan, L., Kee, D. M. H., Min, F. J., Xuan, T. Y., Ing, T. S., Malhotra, K., & Pandey, R. (2021). Key Determinants of International Retail Success: A Case of IKEA Retail. International Journal of Tourism and Hospitality in Asia Pasific, 4(1), 18–33. https://doi.org/10.32535/ijthap.v4i1.1018
- Snyder, H. (2019). Literature review as a research methodology: An overview and guidelines. Journal of Business Research, 104, 333–339. https://doi.org/10.1016/j.jbusres.2019.07.039
- Srivastava, M., & Kaul, D. (2016). Exploring the link between customer experience—loyalty–consumer spend. Journal of Retailing and Consumer Services, 31, 277–286. https://doi.org/10.1016/j.jretconser.2016.04.009
- Stankevich, A. (2017). Explaining the Consumer Decision-Making Process: Critical Literature Review. Journal of International Business Research and Marketing, 2(6). https://doi.org/10.18775/jibrm
- Statista. (2024, November 26). IKEA: annual global sales 2001-2024. https://www.statista.com/statistics/264433/annual-sales-of-IKEA-worldwide/
- Sykes, A. O. (1993). An Introduction to Regression Analysis. https://chicagounbound.uchicago.edu/cgi/viewcontent.cgi?article=1050&context = law and economics
- Thao, D. T. P. (2020, June 22). How convenience, price, store layout and technology influence buying behaviour of different millennial groups in the convenience store in Vietnam. https://js.vnu.edu.vn/EAB/article/view/4374
- The Star. (2019, April 19). The Star. https://www.thestar.com.my/
- Vetter, T. R. (2017). Descriptive Statistics: Reporting the Answers to the 5 Basic Questions of Who, What, Why, When, Where, and a Sixth, So What? Anesthesia

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

- & Analgesia, 125(5), 1797–1802. https://doi.org/10.1213/ane.00000000002471
- Vodus. (2024, May 8). Malaysian consumer sentiment behaviour 2024: Online preferences and spending. Vodus. https://vodus.com/article/malaysian-consumer-sentiment-behaviour-2024-online-preferences-and-spending
- Zeithaml, V. A. (1988). Consumer Perceptions of Price, Quality, and Value: A Means-End Model and Synthesis of Evidence. Journal of Marketing, 52(3), 2–22. https://doi.org/10.1177/002224298805200302
- Zeithaml, V. A., Berry, L. L., & Parasuraman, A. (1996). The behavioral consequences of service quality. Journal of Marketing, 60(2), 31-46. https://doi.org/10.2307/1251929
- Zhao, H., Yao, X., Liu, Z., & Yang, Q. (2021). Impact of Pricing and Product Information on Consumer Buying Behavior With Customer Satisfaction in a Mediating Role. Frontiers in Psychology, 12. https://doi.org/10.3389/fpsyg.2021.720151

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

APPENDIX 1: QUESTIONNAIRE

SECTION	QUESTIONS	SOURCES
Pricing	- Low prices and quality are equally important to	Adapted from
	me when shopping at IKEA	Zhao et al., 2021
	- I actively compare IKEA's prices with other	
	stores to ensure I get the best value	
	- I feel that IKEA provides products with a good	
	balance between price and quality	
	- I would visit IKEA specifically because of its	
	competitive pricing	
	- I frequently compare IKEA's prices with similar	
Convenience	products from other retailers to assess valueI find it easy to access the product information	Adapted from
Convenience	I need from IKEA's online store or in-store	Adapted from Alkharabsheh &
	displays	Zhen, 2021
	- I find IKEA's shopping options (e.g., store	211011, 2021
	hours, online shopping, delivery) flexible to suit	
	my schedule	
	- I find the shopping experience at IKEA enables	
	me to make purchase decisions quickly	
	- I find IKEA's online shopping platform easy and	
	convenient to use	
	- I can easily find and purchase the products I	
	need through IKEA's online store	
Consumer	- I find IKEA's store atmosphere welcoming and	Adapted from
Experience	pleasant	Srivastava &
	- I find IKEA's lighting and displays make it easy	Kaul, 2016
	to view and select merchandise	
	- Shopping at IKEA makes me feel connected to others who share similar tastes or preferences	
	- I feel relaxed and comfortable during my	
	shopping experience at IKEA	
	- I felt satisfied with the treatment I received from	
	the service staff	
Consumer	- I consider IKEA my preferred choice for	Adapted from
Loyalty	furniture and home décor shopping	Srivastava &
	- I feel that IKEA aligns with my values and	Kaul, 2016
	preferences more than other home décor	
	retailers	
	- I would recommend IKEA to my friends and	
	family for their home furnishing needs	
	- I am likely to return to IKEA for future	
	purchases	
	- I am willing to prioritize IKEA for most of my furniture and home decor needs	
Purchase	- Affordable pricing would encourage me to	Adapted from
Decisions	purchase more products from IKEA	Huang &
Decisions	- The ease of use of IKEA's platform would	Benyoucef, 2017
	encourage me to make purchases	25/1/20001, 2017
	- Interactive tools like room planners or virtual	
	design options on IKEA's website would	
	encourage me to shop more	

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

- Customer feedback on IKEA's website would	
influence my purchase decisions	
- Having complete and detailed product	
information available would encourage me to	
purchase more from IKEA	

APPENDIX 2: FREQUENCY TABLE

Gender

					Cumulative
		Frequency	Percent	Valid Percent	Percent
Valid	Female	98	65.3	65.3	65.3
	Male	51	34.0	34.0	99.3
	Prefer not to say	1	.7	.7	100.0
	Total	150	100.0	100.0	

Race/Ethnicity

					Cumulative
		Frequency	Percent	Valid Percent	Percent
Valid	Chinese	122	81.3	81.3	81.3
	Indian	7	4.7	4.7	86.0
	Indian Indonesian	1	.7	.7	86.7
	Malay	19	12.7	12.7	99.3
	Nigerian	1	.7	.7	100.0
	Total	150	100.0	100.0	

Age group

					Cumulative
		Frequency	Percent	Valid Percent	Percent
Valid	21 - 30 years	78	52.0	52.0	52.0
	31 - 40 years old	19	12.7	12.7	64.7
	41 - 50 years old	12	8.0	8.0	72.7
	Under 21 years old	41	27.3	27.3	100.0
	Total	150	100.0	100.0	

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Occupation

			Frequency	Percent	Valid Percent	Cumulative Percent
V	′alid	Employed	43	28.7	28.7	28.7
		Self-employed	3	2.0	2.0	30.7
		Student	101	67.3	67.3	98.0
		Unemployed	3	2.0	2.0	100.0
		Total	150	100.0	100.0	

Monthly Household Income

		-			Cumulative
		Frequency	Percent	Valid Percent	Percent
Valid	RM10,971 and above (T20)	20	13.3	13.3	13.3
	RM4,850 and below (B40)	74	49.3	49.3	62.7
	RM4,851 - RM10,970 (M40)	56	37.3	37.3	100.0
	Total	150	100.0	100.0	

APPENDIX 3: RELIABILITY ANALYSIS BEFORE CRONBACH'S ALPHA IF ITEM DELETED

Reliability

Scale: ALL VARIABLES

Case Processing Summary

		N	%
Cases	Valid	150	100.0
	Excludeda	0	.0
	Total	150	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based on		
Cronbach's Alpha	Standardized Items	N of Items	
.776	.775	Ę	5

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Item Statistics

	Mean	Std. Deviation	N
Low prices and quality are equally important to me when shopping at IKEA	4.27	.808	150
I actively compare IKEA's prices with other stores to ensure I get the best value	4.23	.901	150
I feel that IKEA provides products with a good balance between price and quality	4.05	.892	150
I would visit IKEA specifically because of its competitive pricing	4.06	.991	150
I frequently compare IKEA's prices with similar products from other retailers to assess value.	4.11	.984	150

Inter-Item Correlation Matrix

	intei	r-Item Correlati	on Matrix		
			I feel that		I frequently
	Low prices	I actively	IKEA		compare
	and quality	compare	provides	I would visit	IKEA's prices
	are equally	IKEA's prices	products with	IKEA	with similar
	important to	with other	a good	specifically	products from
	me when	stores to	balance	because of its	other retailers
	shopping at	ensure I get	between price	competitive	to assess
	IKEA	the best value	and quality	pricing	value.
Low prices and quality	1.000	.338	.466	.181	.234
are equally important to					
me when shopping at					
IKEA					
I actively compare	.338	1.000	.454	.473	.487
IKEA's prices with other					
stores to ensure I get the					
best value					
I feel that IKEA provides	.466	.454	1.000	.551	.453
products with a good					
balance between price					
and quality					

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

I would visit IKEA	.181	.473	.551	1.000	.447
specifically because of					
its competitive pricing					
I frequently compare	.234	.487	.453	.447	1.000
IKEA's prices with					
similar products from					
other retailers to assess					
value.					

Summary Item Statistics

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.143	4.047	4.267	.220	1.054	.010	5

Item-Total Statistics

		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
Low prices and quality	16.45	8.638	.385	.257	.784
are equally important to					
me when shopping at					
IKEA					
I actively compare	16.48	7.379	.599	.366	.719
IKEA's prices with other					
stores to ensure I get the					
best value					
I feel that IKEA provides	16.67	7.150	.665	.475	.696
products with a good					
balance between price					
and quality					
I would visit IKEA	16.65	7.154	.562	.401	.732
specifically because of					
its competitive pricing					
I frequently compare	16.61	7.247	.548	.327	.737
IKEA's prices with					
similar products from					
other retailers to assess					
value.					

Scale Statistics

Mean	Variance	Std. Deviation	N of Items
20.71	11.119	3.334	5

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Scale: ALL VARIABLES

Case Processing Summary

		N	%
Cases	Valid	150	100.0
	Excludeda	0	.0
	Total	150	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based on	
Cronbach's Alpha	Standardized Items	N of Items
.794	.794	5

Item Statistics

	itom Gtationico		
	Mean	Std. Deviation	N
I find it easy to access the product information I need from IKEA's online store or in-store displays	4.01	.930	150
I find IKEA's shopping options (e.g., store hours, online shopping, delivery) flexible to suit my schedule	4.09	.907	150
I find the shopping experience at IKEA enables me to make purchase decisions quickly	4.01	.897	150
I find IKEA's online shopping platform easy and convenient to use	4.11	.921	150
I can easily find and purchase the products I need through IKEA's online store	4.04	.904	150

Inter-Item Correlation Matrix

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

		I find IKEA's			
	I find it easy	shopping	I find the		
	to access the	options (e.g.,	shopping	I find IKEA's	I can easily
	product	store hours,	experience at	online	find and
	information I	online	IKEA enables	shopping	purchase the
	need from	shopping,	me to make	platform easy	products I
	IKEA's online	delivery)	purchase	and	need through
	store or in-	flexible to suit	decisions	convenient to	IKEA's online
	store displays	my schedule	quickly	use	store
I find it easy to access the product information I need from IKEA's online store or in-store displays	1.000	.484	.402	.360	.431
I find IKEA's shopping options (e.g., store hours, online shopping, delivery) flexible to suit my schedule	.484	1.000	.369	.526	.486
I find the shopping experience at IKEA enables me to make purchase decisions quickly	.402	.369	1.000	.274	.512
I find IKEA's online shopping platform easy and convenient to use	.360	.526	.274	1.000	.511
I can easily find and purchase the products I need through IKEA's online store	.431	.486	.512	.511	1.000

Summary Item Statistics

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.052	4.007	4.107	.100	1.025	.002	5

Item-Total Statistics

	Scale	Corrected	Squared	Cronbach's	
Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item	
Item Deleted	Item Deleted	Correlation	Correlation	Deleted	

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

I find it easy to access	16.25	7.707	.548	.314	.764
the product information I					
need from IKEA's online					
store or in-store displays					
I find IKEA's shopping	16.17	7.482	.624	.410	.739
options (e.g., store					
hours, online shopping,					
delivery) flexible to suit					
my schedule					
I find the shopping	16.25	8.039	.503	.310	.777
experience at IKEA					
enables me to make					
purchase decisions					
quickly					
I find IKEA's online	16.15	7.755	.546	.366	.764
shopping platform easy					
and convenient to use					
I can easily find and	16.22	7.381	.652	.445	.730
purchase the products I					
need through IKEA's					
online store					

Scale Statistics

Mean	Variance	Std. Deviation	N of Items
20.26	11.402	3.377	5

Scale: ALL VARIABLES

Case Processing Summary

		N	%
Cases	Valid	150	100.0
	Excludeda	0	.0
	Total	150	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based on	
Cronbach's Alpha	Standardized Items	N of Items

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

		_
742	746	5
.172	.7 40	J

ltem	Statistics
ILGIII	Statistics

	Mean	Std. Deviation	N
I find IKEA's store atmosphere welcoming	4.17	.893	150
and pleasant			
I find IKEA's lighting and displays make it	4.25	.768	150
easy to view and select merchandise			
Shopping at IKEA makes me feel	4.00	.912	150
connected to others who share similar			
tastes or preferences			
I feel relaxed and comfortable during my	4.29	.763	150
shopping experience at IKEA			
I felt satisfied with the treatment I received	4.23	.860	150
from the service staff			

Inter-Item Correlation Matrix

			Shopping at		
		I find IKEA's	IKEA makes	I feel relaxed	
		lighting and	me feel	and	I felt satisfied
	I find IKEA's	displays	connected to	comfortable	with the
	store	make it easy	others who	during my	treatment I
	atmosphere	to view and	share similar	shopping	received from
	welcoming	select	tastes or	experience at	the service
	and pleasant	merchandise	preferences	IKEA	staff
I find IKEA's store	1.000	.429	.395	.452	.413
atmosphere welcoming					
and pleasant					
I find IKEA's lighting and	.429	1.000	.450	.497	.179
displays make it easy to					
view and select					
merchandise					
Shopping at IKEA makes	.395	.450	1.000	.309	.222
me feel connected to					
others who share similar					
tastes or preferences					
I feel relaxed and	.452	.497	.309	1.000	.350
comfortable during my					
shopping experience at					
IKEA					

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

I felt satisfied with the	.413	.179	.222	.350	1.000
treatment I received from					
the service staff					

Summary Item Statistics

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.185	4.000	4.287	.287	1.072	.013	5

Item-Total Statistics

		itom rotar otat			
		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
I find IKEA's store atmosphere welcoming and pleasant	16.76	5.432	.597	.359	.660
I find IKEA's lighting and displays make it easy to view and select merchandise	16.68	6.085	.538	.371	.687
Shopping at IKEA makes me feel connected to others who share similar tastes or preferences	16.93	5.827	.466	.257	.713
I feel relaxed and comfortable during my shopping experience at IKEA	16.64	6.044	.557	.349	.680
I felt satisfied with the treatment I received from the service staff	16.70	6.292	.389	.213	.740

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Scale Statistics

Mean	Variance	Std. Deviation	N of Items
20.93	8.713	2.952	5

Scale: ALL VARIABLES

Case Processing Summary

		N	%
Cases	Valid	150	100.0
	Excludeda	0	.0
	Total	150	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based on	
Cronbach's Alpha	Standardized Items	N of Items
.812	.815	5

Item Statistics

	Mean	Std. Deviation	N
I consider IKEA my preferred choice for	4.02	.937	150
furniture and home décor shopping			
I feel that IKEA aligns with my values and	4.17	.784	150
preferences more than other home décor			
retailers			
I would recommend IKEA to my friends	4.23	.778	150
and family for their home furnishing needs			
I am likely to return to IKEA for future	4.09	.900	150
purchases			
I am willing to prioritize IKEA for most of	4.09	.934	150
my furniture and home decor needs			

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Inter-Item Correlation Matrix

	intei	r-Item Correlati	on Matrix		
		I feel that			
		IKEA aligns	I would		
	I consider	with my	recommend		
	IKEA my	values and	IKEA to my		I am willing to
	preferred	preferences	friends and		prioritize IKEA
	choice for	more than	family for their	I am likely to	for most of my
	furniture and	other home	home	return to IKEA	furniture and
	home décor	décor	furnishing	for future	home decor
	shopping	retailers	needs	purchases	needs
I consider IKEA my	1.000	.607	.555	.340	.504
preferred choice for					
furniture and home					
décor shopping					
I feel that IKEA aligns	.607	1.000	.419	.481	.401
with my values and					
preferences more than					
other home décor					
retailers					
I would recommend	.555	.419	1.000	.573	.435
IKEA to my friends and					
family for their home					
furnishing needs					
I am likely to return to	.340	.481	.573	1.000	.374
IKEA for future					
purchases					
I am willing to prioritize	.504	.401	.435	.374	1.000
IKEA for most of my					
furniture and home					
decor needs					

Summary Item Statistics

			_		Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.120	4.020	4.227	.207	1.051	.007	5

Item-Total Statistics

	Scale	Corrected	Squared	Cronbach's
Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
Item Deleted	Item Deleted	Correlation	Correlation	Deleted

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

I consider IKEA my preferred choice for furniture and home	16.58	6.742	.649	.531	.759
I feel that IKEA aligns with my values and preferences more than other home décor retailers	16.43	7.495	.622	.459	.770
I would recommend IKEA to my friends and family for their home furnishing needs	16.37	7.417	.650	.484	.763
I am likely to return to IKEA for future purchases	16.51	7.285	.552	.425	.790
I am willing to prioritize IKEA for most of my furniture and home decor needs	16.51	7.178	.546	.311	.793

Scale Statistics

Mean	Variance	Std. Deviation	N of Items
20.60	10.779	3.283	5

Scale: ALL VARIABLES

Case Processing Summary

		N	%
Cases	Valid	150	100.0
	Excludeda	0	.0
	Total	150	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based on	
Cronbach's Alpha	Standardized Items	N of Items
.818	.817	5

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Item Statistics

	Mean	Std. Deviation	N
Affordable pricing would encourage me to	4.21	.879	150
purchase more products from IKEA			
The ease of use of IKEA's platform would	4.11	.804	150
encourage me to make purchases			
Interactive tools like room planners or	4.15	.854	150
virtual design options on IKEA's website			
would encourage me to shop more			
Customer feedback on IKEA's website	4.17	.944	150
would influence my purchase decisions			
Having complete and detailed product	4.28	.820	150
information available would encourage me			
to purchase more from IKEA			

Inter-Item Correlation Matrix

					Having
			Interactive		complete and
			tools like		detailed
			room		product
	Affordable		planners or		information
	pricing would	The ease of	virtual design	Customer	available
	encourage	use of IKEA's	options on	feedback on	would
	me to	platform	IKEA's	IKEA's	encourage
	purchase	would	website would	website would	me to
	more	encourage	encourage	influence my	purchase
	products from	me to make	me to shop	purchase	more from
	IKEA	purchases	more	decisions	IKEA
Affordable pricing would	1.000	.471	.476	.523	.531
encourage me to					
purchase more products					
from IKEA					
The ease of use of	.471	1.000	.417	.604	.311
IKEA's platform would					
encourage me to make					
purchases					
Interactive tools like	.476	.417	1.000	.502	.391
room planners or virtual					
design options on IKEA's					
website would					
encourage me to shop					
more					

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Customer feedback on	.523	.604	.502	1.000	.485
IKEA's website would					
influence my purchase					
decisions					
Having complete and	.531	.311	.391	.485	1.000
detailed product					
information available					
would encourage me to					
purchase more from					
IKEA					

Summary Item Statistics

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.183	4.107	4.280	.173	1.042	.004	5

Item-Total Statistics

	Scale Mean if	Scale Variance if Item Deleted	Corrected Item-Total Correlation	Squared Multiple Correlation	Cronbach's Alpha if Item Deleted
Affordable pricing would encourage me to purchase more products from IKEA	16.70	6.950	.650	.434	.769
The ease of use of IKEA's platform would encourage me to make purchases	16.81	7.526	.582	.408	.790
Interactive tools like room planners or virtual design options on IKEA's website would encourage me to shop more	16.77	7.361	.571	.330	.793
Customer feedback on IKEA's website would influence my purchase decisions	16.75	6.499	.695	.509	.754

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

Having complete and	16.63	7.589	.548	.351	.799
detailed product					
information available					
would encourage me to					
purchase more from					
IKEA					

Scale Statistics

Mean	Variance	Std. Deviation	N of Items	
20.91	10.737	3.277	5	

APPENDIX 4: RELIABILITY ANALYSIS AFTER CRONBACH'S ALPHA IF ITEM DELETED

Reliability

Scale: ALL VARIABLES

Case Processing Summary

		N	%
Cases	Valid	150	100.0
Cucoo	Excludeda	0	.0
	Total	150	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based on		
Cronbach's Alpha	Standardized Items	N of Items	
.784	.785		4

Item Statistics

	Mean	Std. Deviation	N
I actively compare IKEA's prices with	4.23	.901	150
other stores to ensure I get the best value			
I feel that IKEA provides products with a	4.05	.892	150
good balance between price and quality			
I would visit IKEA specifically because of	4.06	.991	150
its competitive pricing			
I frequently compare IKEA's prices with	4.11	.984	150
similar products from other retailers to			
assess value.			

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

	I actively compare IKEA's prices with other stores to ensure I get the best value	I feel that IKEA provides products with a good balance between price and quality	I would visit IKEA specifically because of its competitive pricing	I frequently compare IKEA's prices with similar products from other retailers to assess value.
I actively compare IKEA's	1.000	.454	.473	.487
prices with other stores to				
ensure I get the best value	454	4.000	554	450
I feel that IKEA provides	.454	1.000	.551	.453
products with a good balance				
between price and quality				
I would visit IKEA specifically	.473	.551	1.000	.447
because of its competitive				
pricing				
I frequently compare IKEA's	.487	.453	.447	1.000
prices with similar products				
from other retailers to assess				
value.				

Summary Item Statistics

					Maximum /		
	Mean	Minimum	Maximum	Range	Minimum	Variance	N of Items
Item Means	4.112	4.047	4.233	.187	1.046	.007	4

Item-Total Statistics

		Scale	Corrected	Squared	Cronbach's
	Scale Mean if	Variance if	Item-Total	Multiple	Alpha if Item
	Item Deleted	Item Deleted	Correlation	Correlation	Deleted
I actively compare	12.21	5.390	.583	.342	.735
IKEA's prices with other					
stores to ensure I get the					
best value					
I feel that IKEA provides	12.40	5.342	.606	.378	.724
products with a good					
balance between price					
and quality					
I would visit IKEA	12.39	4.964	.609	.386	.722
specifically because of					
its competitive pricing					

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

I frequently compare	12.34	5.139	.567	.327	.744
IKEA's prices with					
similar products from					
other retailers to assess					
value.					

Scale Statistics

Mean Variance		Std. Deviation	N of Items	
16.45	8.638	2.939		4

APPENDIX 5: DESCRIPTIVE STATISTICS

Descriptive Statistics

	Mean	Std. Deviation	N
Pricing	4.1117	.73477	150
Convenience	4.0520	.67533	150
ConsumerExperience	4.1853	.59035	150
Loyalty	4.1200	.65661	150
PurchaseDecisions	4.1827	.65536	150

APPENDIX 6: CORRELATION ANALYSIS

Correlations

		Pricin	Convenienc	ConsumerExperienc	Loyalt	PurchaseDecision
		g	е	е	у	s
Pricing	Pearson	1	.745**	.522**	.648**	.617**
	Correlatio					
	n					
	Sig. (2-		.000	.000	.000	.000
	tailed)					
	N	150	150	150	150	150
Convenience	Pearson	.745**	1	.650**	.756**	.649**
	Correlatio					
	n					
	Sig. (2-	.000		.000	.000	.000
	tailed)					
	N	150	150	150	150	150
ConsumerExperienc	Pearson	.522**	.650**	1	.707**	.681**
е	Correlatio					
	n					
	Sig. (2-	.000	.000		.000	.000
	tailed)					

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

	N	150	150	150	150	150
Loyalty	Pearson	.648**	.756**	.707**	1	.684**
	Correlatio					
	n					
	Sig. (2-	.000	.000	.000		.000
	tailed)					
	N	150	150	150	150	150
PurchaseDecisions	Pearson	.617**	.649**	.681**	.684**	1
	Correlatio					
	n					
	Sig. (2-	.000	.000	.000	.000	
	tailed)					
	N	150	150	150	150	150

^{**.} Correlation is significant at the 0.01 level (2-tailed).

APPENDIX 7: REGRESSION

Variables Entered/Removed^a

Model	Variables Entered	Variables Removed	Method
1	Loyalty, Pricing,		Enter
	ConsumerExperience,		
	Convenienceb		

- a. Dependent Variable: PurchaseDecisions
- b. All requested variables entered.

Model Summarv^b

model Gammary											
				Std.		Change Statistics					
				Error of							
		R	Adjusted	the	R Square	F			Sig. F	Durbin-	
Model	R	Square	R Square	Estimate	Change	Change	df1	df2	Change	Watson	
1	.766ª	.586	.575	.42737	.586	51.345	4	145	.000	2.113	

- a. Predictors: (Constant), Loyalty, Pricing, ConsumerExperience, Convenience
- b. Dependent Variable: PurchaseDecisions

ANOVA^a

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	37.511	4	9.378	51.345	.000b
	Residual	26.484	145	.183		
	Total	63.995	149			

- a. Dependent Variable: PurchaseDecisions
- b. Predictors: (Constant), Loyalty, Pricing, ConsumerExperience, Convenience

Vol. 6 No. 1, pp. 37-77, June, 2025 P-ISSN: 2622-0989/E-ISSN: 2621-993X

https://www.agebj.org/index.php/agebj/index

		Unstandardized Coefficients		Standardized Coefficients			Colline	,
Model		В	Std. Error	Beta	t	Sig.	Tolerance	VIF
1	(Constant)	.473	.264	34 1.7		.076		
	Pricing	.201	.073	.226	2.765	.006	.428	2.336
	Convenience	.077	.094	.079	.816	.416	.301	3.322
	ConsumerExperience	.387	.087	.349	4.474	.000	.469	2.131
	Loyalty	.230	.092	.231	2.505	.013	.337	2.969

a. Dependent Variable: PurchaseDecisions

Collinearity Diagnostics^a

				Variance Proportions					
Mode	Dimensio	Eigenvalu	Conditio	(Constant	Pricin	Convenienc	ConsumerExperienc	Loyalt	
1	n	е	n Index)	g	е	е	у	
1	1	4.959	1.000	.00	.00	.00	.00	.00	
	2	.018	16.683	.53	.20	.05	.03	.01	
	3	.011	21.023	.32	.41	.01	.18	.16	
	4	.006	28.574	.14	.32	.40	.64	.10	
	5	.006	29.678	.01	.07	.55	.15	.73	

a. Dependent Variable: PurchaseDecisions

Casewise Diagnostics^a

Case Number	Std. Residual	PurchaseDecisions	Predicted Value	Residual
97	3.279	5.00	3.5985	1.40153
142	-3.466	3.00	4.4813	-1.48133

a. Dependent Variable: PurchaseDecisions

Residuals Statistics^a

	Minimum	Maximum	Mean	Std. Deviation	N
Predicted Value	2.4213	4.9528	4.1827	.50175	150
Residual	-1.48133	1.40153	.00000	.42159	150
Std. Predicted Value	-3.510	1.535	.000	1.000	150
Std. Residual	-3.466	3.279	.000	.986	150

a. Dependent Variable: PurchaseDecisions